

Complexity:

- Over 7 billion € yearly spend
- Over 1.8 million lines POs and Invoices
- 4 original ERP's
- 12 languages
- 26 countries
- 40k suppliers

Issues:

- Lack of data harmonization
 - Different coding criteria
 - Multiple taxonomy structures
 - Poor categorization
- Language barriers
- Lack of transparency and overall view of spending
- Free text orders
- Invoices without description

Outcomes per area of impact:

Spend Analysis*

- 95% of data accuracy on historical spend
- Spend overall view
- Spend transparency at group level
- Spend analysis by standard UNSPSC taxonomy and/or BorgWarner taxonomy
- Spend reduction

Procurement*

- 95% Data quality
- Continuous categorization of Spend data
- Unique analysis tool (Supplier, Supplier Group, Brand&Code, ...)
- Have reliable reporting
- Process improvements for POs management
- Process improvements for Invoices management